



# Planning for the Future: May 2017

## Status of Enrollment

# Discussion Points

- **Introductions**
- **Enrollment and Demographics Discussion** (Part One)
  - Key Things
  - Maps: Planning Areas and Attendance Areas
  - Sophisticated Forecast Model (SFM)
  - Model Components
  - Issues and Assumptions
  - Past Enrollment
  - Baseline Data
- **Development Discussion** (Part Two)
  - Population, Development, and Enrollment
  - Yield Rate
  - Past, Current, and Future Development
- **Enrollment Projections Discussion** (Part Three)
  - Projection Accuracy
  - District
  - Elementary
  - Secondary
- **Next Steps** (Part Four)



## VISUALIZING SUCCESS

- Founded in 2003
- Professional educational planning firm
- Expertise in multiple disciplines
- Over 20 years of planning experience
- Over 80 years of education experience
- Over 20 years of GIS experience
- Clients in Arkansas, Iowa, Illinois, Kansas, Minnesota, Missouri, Nebraska, North Dakota, and Oklahoma
- Projection accuracy of 97% or greater

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## Planning

**Robert Schwarz**  
CEO, AICP, REFP, CEFP

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## Educators

**Clay Guthmiller**  
Education Planner

**Jay Harris**  
Education Planner

**David Stoakes**  
Education Planner, Ed.D.

**Dave Wilkerson**  
Education Planner, Ph.D.

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## GIS Analyst

**Tyler Link**  
GIS Analyst

**Brandon Sylvester**  
GIS Analyst

# RSP & Associates - Clients

## KANSAS

Andover  
 Baldwin City  
 Bonner Springs  
 Derby  
 De Soto  
 Eudora  
 Garden City  
 Gardner-Edgerton  
 Hays  
 Hutchinson  
 Kansas City  
 Lawrence  
 Liberal  
 Maize  
 Manhattan-Ogden  
 Newton  
 Ottawa  
 Pittsburg  
 Piper-Kansas City  
 Riley County  
 Shawnee Heights  
 Shawnee Mission  
 Spring Hill  
 Turner- Kansas City  
 Wichita

## MISSOURI

Columbia  
 Diamond R-IV  
 Fort Osage R-I  
 Grain Valley  
 Harrisonville R-IX  
 Jackson  
 Jennings  
 Kearney R-I  
 Ladue  
 North Kansas City  
 Pattonville R-III  
 Platte County R-III  
 Raymore-Peculiar R-II  
 Raytown C-2  
 Rockwood  
 Troy R-III  
 University City  
 Wright City R-II

## ILLINOIS

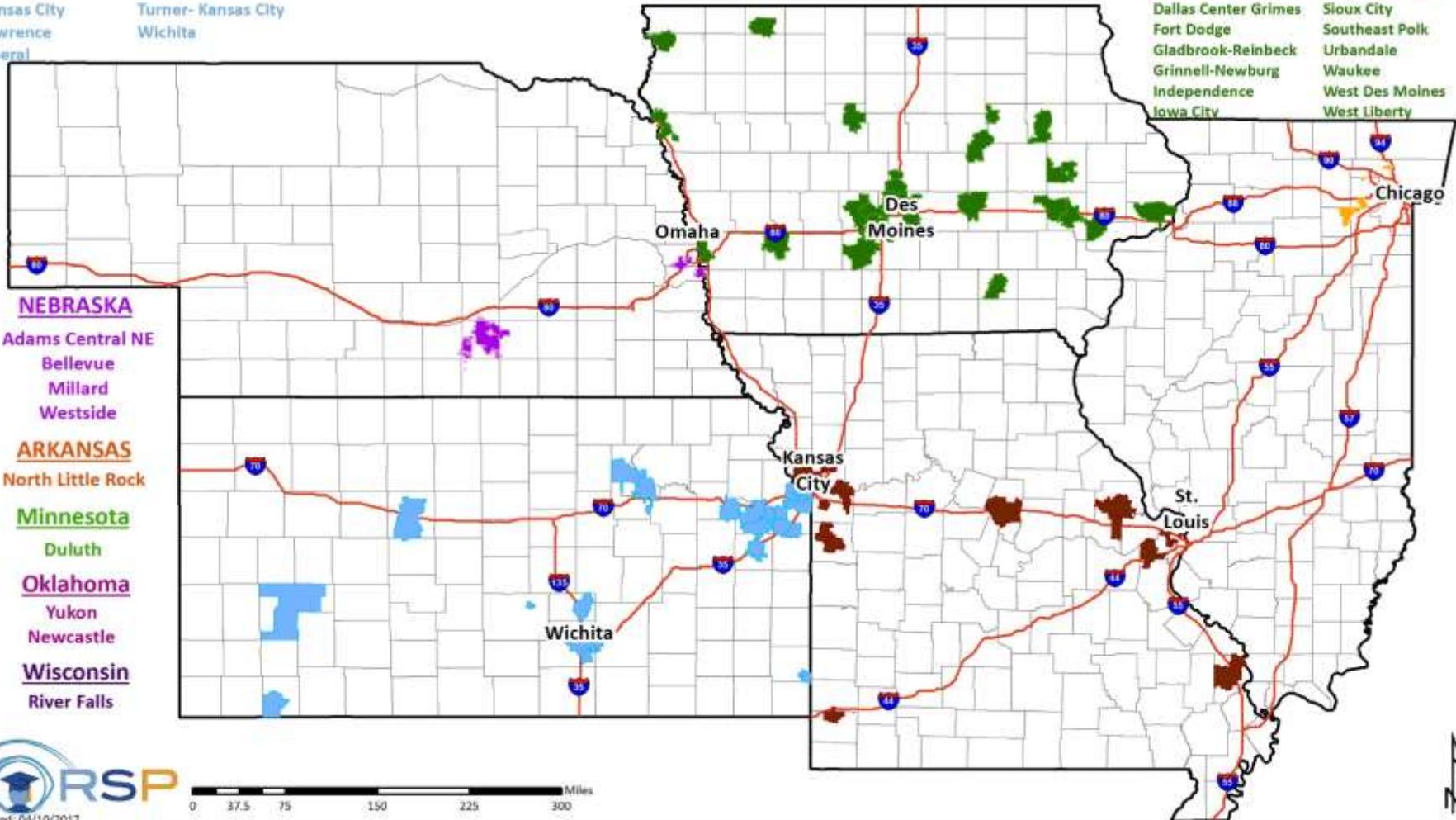
Glenview 34  
 Indian Prairie 204  
 Keeneyville 20  
 Naperville 203  
 Norridge 80  
 Oswego 308  
 Rockford 205  
 Yorkville 115

## NORTH DAKOTA

Alexander  
 Bismarck  
 Central Cass  
 Fargo  
 Glenburn  
 Grand Forks  
 Jamestown  
 Mandan  
 McKenzie County  
 Minot  
 New Public Schools #8  
 Northern Cass  
 Richardson Taylor  
 Rugby  
 West Fargo  
 Wilton

## IOWA

ADM  
 Ames  
 Ankeny  
 Atlantic  
 Ballard  
 Bettendorf  
 Boundurant-Farrar  
 Cedar Falls  
 Cedar Rapids  
 Clear Creek-Amana  
 Council Bluffs  
 Dallas Center Grimes  
 Fort Dodge  
 Gladbrook-Reinbeck  
 Grinnell-Newburg  
 Independence  
 Iowa City  
 Johnston  
 Winterset  
 Linn-Mar  
 Newton  
 North Polk  
 North Scott  
 Norwalk  
 Okoboji  
 Ottumwa  
 Rock Valley  
 Saydel  
 Sergeant Bluff-Luton  
 Sioux City  
 Southeast Polk  
 Urbandale  
 Waukee  
 West Des Moines  
 West Liberty



## NEBRASKA

Adams Central NE  
 Bellevue  
 Millard  
 Westside

## ARKANSAS

North Little Rock

## Minnesota

Duluth

## Oklahoma

Yukon  
 Newcastle

## Wisconsin

River Falls



Updated: 04/10/2017

# Part One:

## Enrollment & Demographics Discussion

# Making it Happen

## *Linn-Mar Community School District*

- Administration

## *County, City & Others*

- Linn County
- City of Cedar Rapids
- City of Marion
- Iowa DOT
- Census Bureau/ ESRI

# Thank you!

# Three Key Things About the District

## Enrollment:

- Projected to increase by >600 students (9.1%)(Annual between 1.3% and 2.1%)
- By 2021/21 K-12 enrollment closing in on 8,000 students
- By 2021/22 6-8 enrollment >1,900 students

## Capacity:

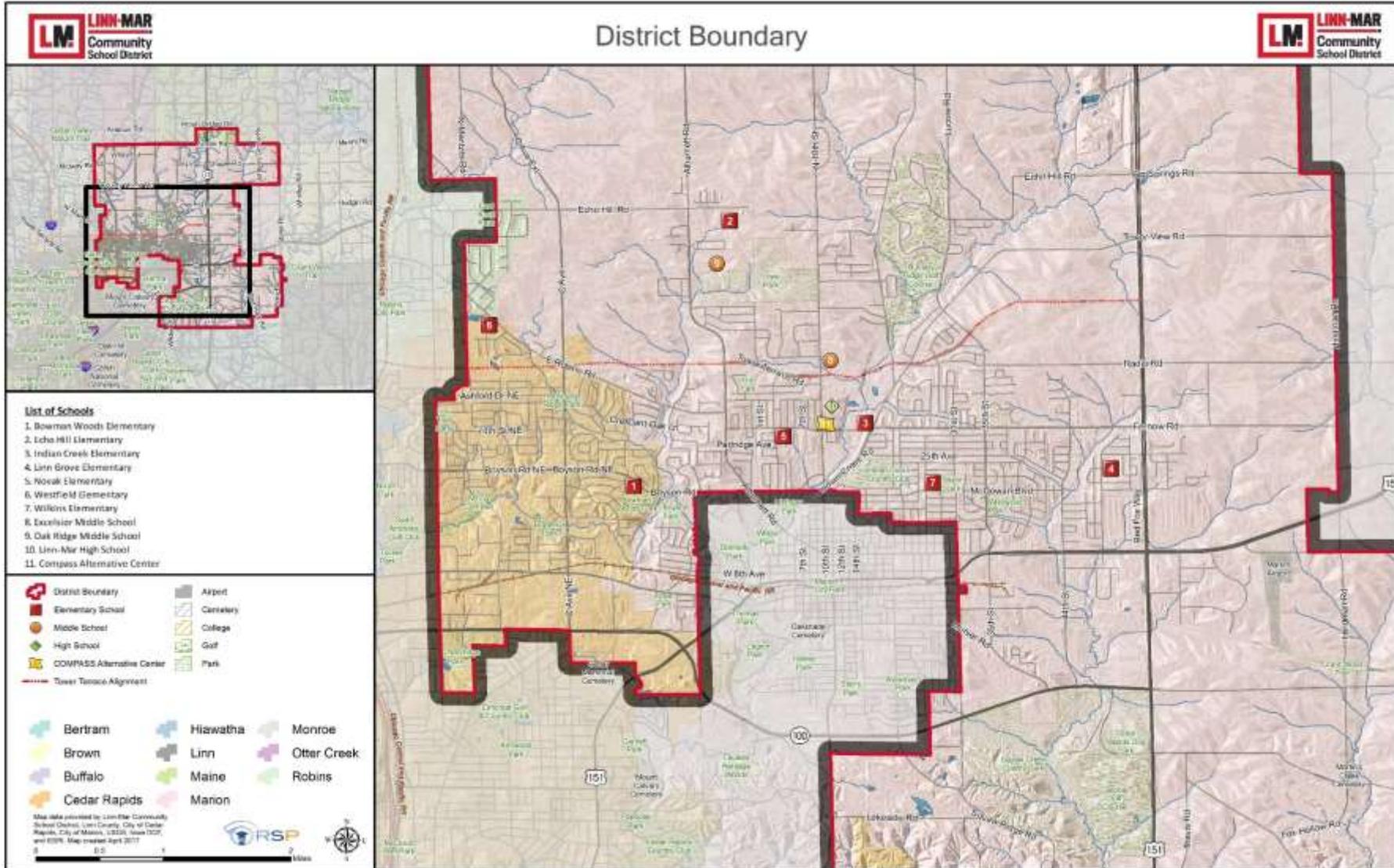
- Elementary greatest immediate need
- Oak Ridge Middle School currently and continues to be beyond capacity
- Out of District enrollment student enhances capacity need

## Development:

- Significant available land for residential development
- Speed of residential development will effect rate of enrollment increase

# District Map

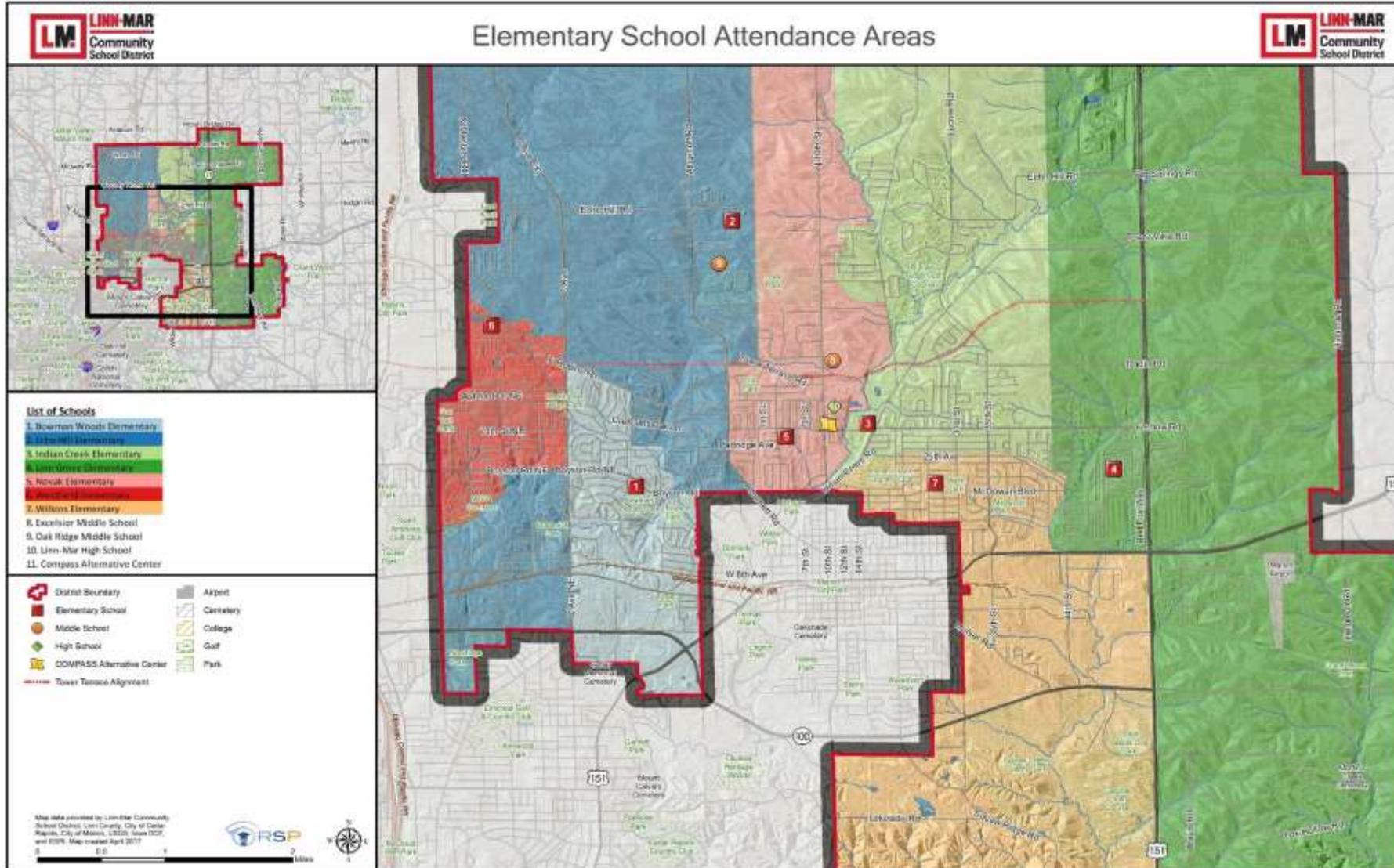
- District Boundary (Red Line)
- Major Streets
- Major water features & cultural features
- City Limits
- Cedar Rapids (Peach)
- Marion (Pink)
- Robins (Green)



# Elementary Attendance Areas 16/17

- District Boundary (Red Line)
- Major Streets
- Major water features & cultural features
- Attendance Areas

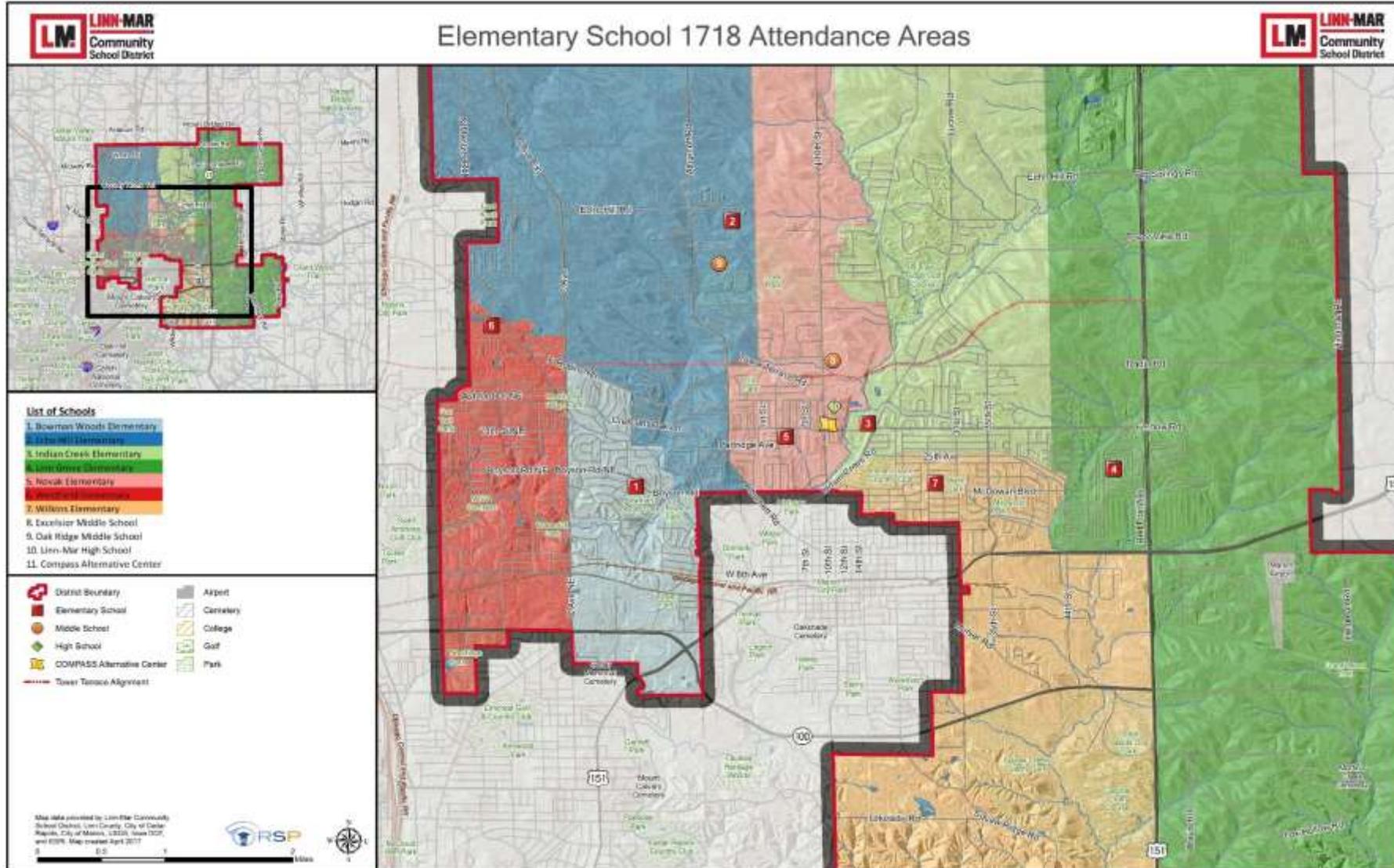
- Bowman Woods (Light Blue)
- Echo Hill (Blue)
- Indian Creek (Light Green)
- Linn Grove (Green)
- Novak (Pink)
- Westfield (Red)
- Wilkins (Yellow)



# Elementary Attendance Areas 17/18

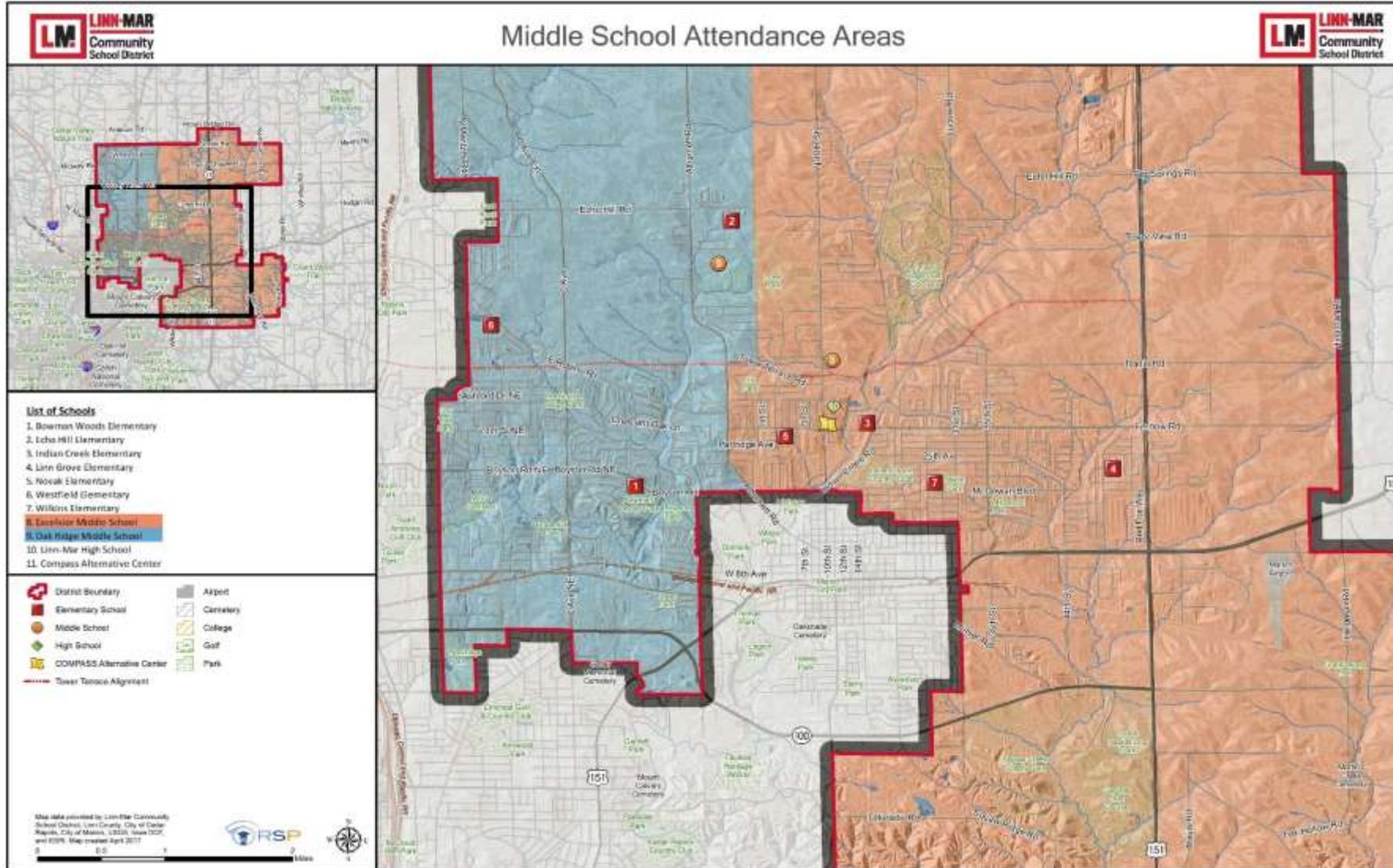
- District Boundary (Red Line)
- Major Streets
- Major water features & cultural features
- Attendance Areas

- Bowman Woods (Light Blue)
- Echo Hill (Blue)
- Indian Creek (Light Green)
- Linn Grove (Green)
- Novak (Pink)
- Westfield (Red)
- Wilkins (Yellow)



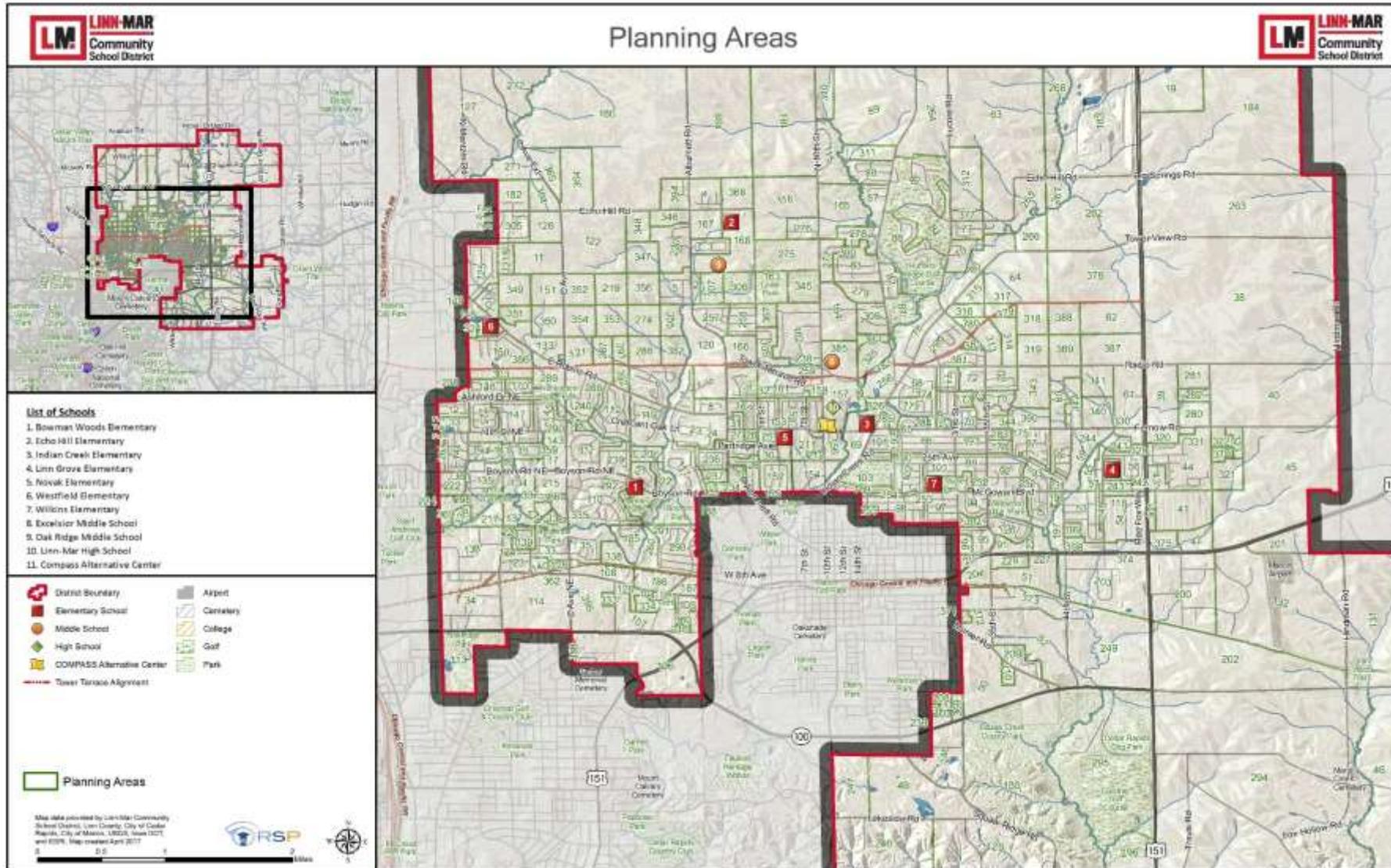
# Middle School Attendance Areas 16/17

- District Boundary (Red Line)
- Major Streets
- Major water features & cultural features
- Attendance Areas
- Excelsior Middle (Orange)
- Oak Ridge (Blue)



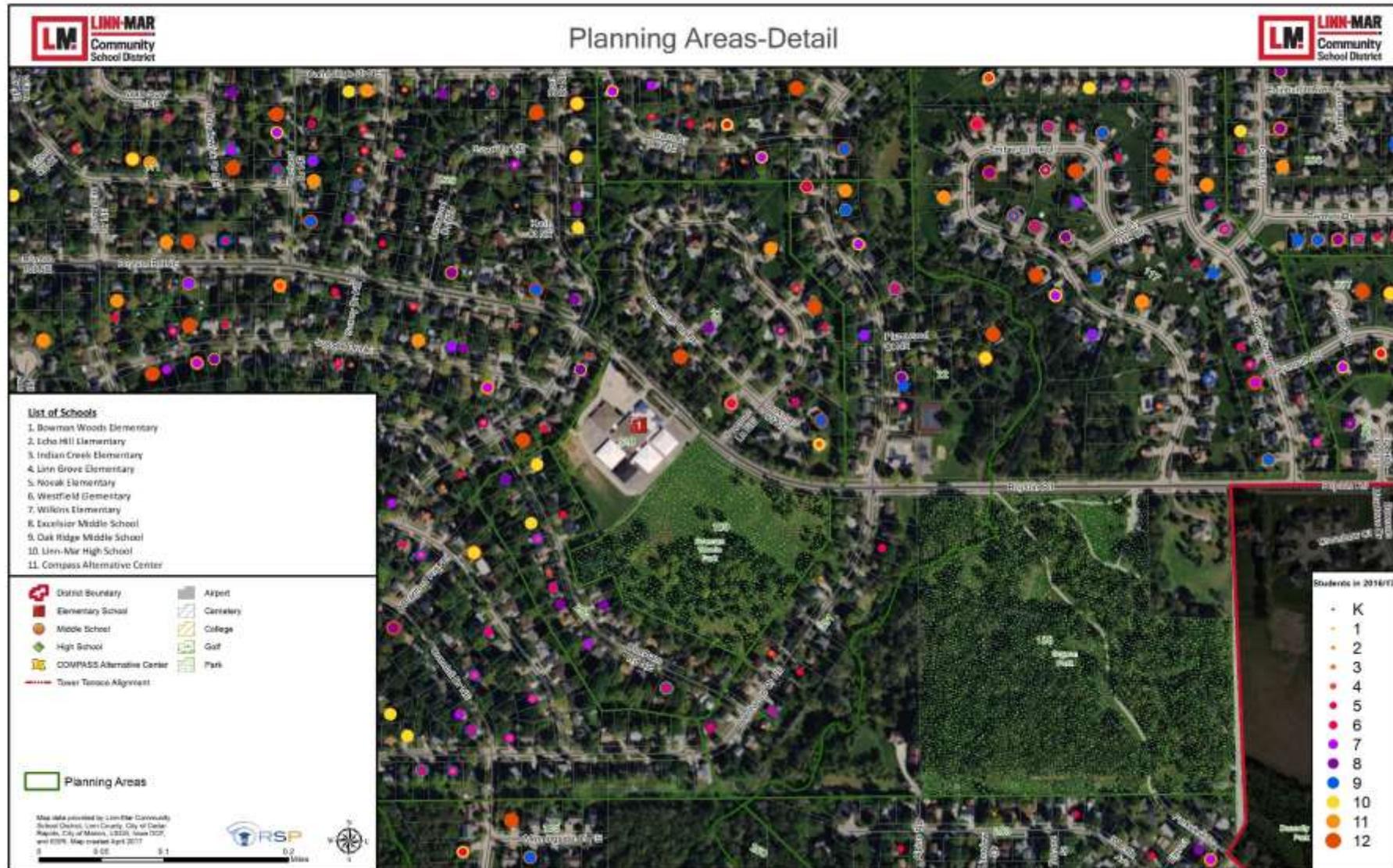
# Planning Areas

- By Land Use (Residential, Commercial, Industrial)
- By Residential Density (Single-Family, Mobile Home, Duplex, Apartment)
- By Natural Features (Rivers and Creeks)
- By Manmade Features (Railroad and Streets)
- By Attendance Area
- There over **400** planning areas RSP monitors



## Detailed Planning Areas Map

- Zoomed in view of Bowman Woods Elementary
- Displays the power of GIS data & Information
- See where students are located in relation to streets, subdivisions, and parcels.
- Illustrates how the planning areas are tied to development types at the parcel level



# Sophisticated Forecast Model

This is the central focus of everything RSP does. The model is based on what is happening in a school district. The best data is statistically analyzed to provide an accurate enrollment forecast. The District will be able to use RSP's reports and maps to better understand demographic trends, school utilization, and the timing of construction projects.

## Built-Out

$$S_{c,t,x} = S_{c-1,t-1,x} * GC$$

Let:

- S = The number of students, either an actual count or a projected count
- x = A subscript denoting an attendance area in the School District
- c = Grade level
- t = Time (Years)
- GC = Growth component either modeling enrollment increase or decrease based on historical information, expressed as a real number

## Developing

$$S_{c,t,x} = S_{c-1,t-1,x} + (BP_{t,x} * R_{c,x})$$

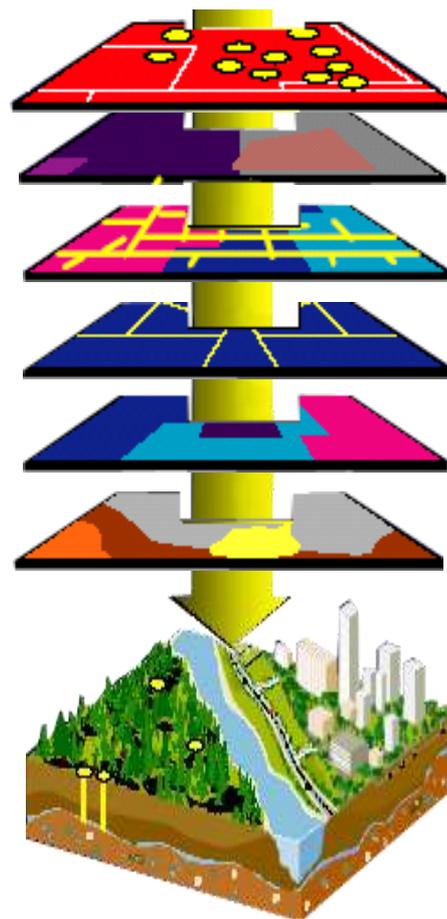
Where: 
$$BP_{t,x} = \left( \frac{(CP_x)(BT_x)(A_x)}{\sum_x (CP_x)(BT_x)(A_x)} \right) * CT$$

Let:

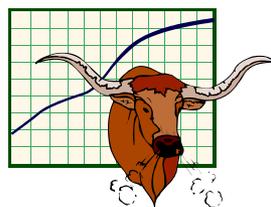
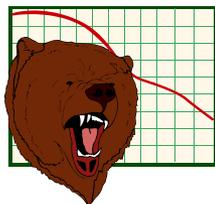
- S = The number of students, either an actual count or a projected count
- x = A subscript denoting an attendance area in the School District
- c = Grade level
- t = Time (Years)
- BP = Building permit forecast as given by the Building Permit Allocation Model (BPAM) model
- R<sub>c, x</sub> = Student enrollment ratio of cohort c in planning area x
- CP = Capacity of a planning area as expressed by available housing units
- BT = Building history trend of a planning area
- A = An index which models the likelihood of development
- CT = Building permit control total forecast

# Model Components

- **Cohort Growth**
- **External Growth**
- **Kindergarten Change**
- **Economic Scenarios**



Students & People  
Development  
Streets  
Attendance Areas  
City  
County



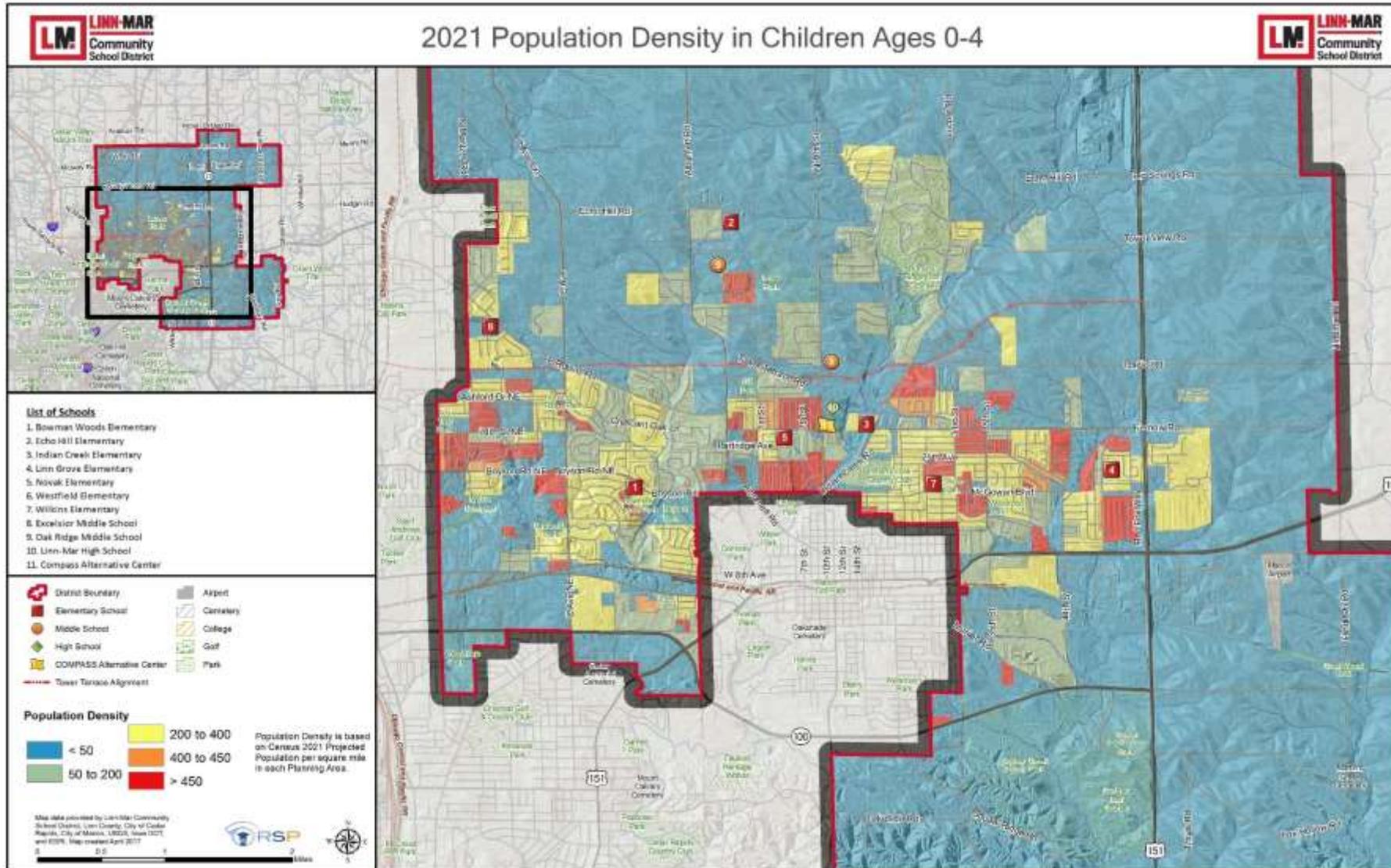
# Assumptions For Future

- The future of the economy is a bit uncertain until transition completed
- Mortgage interest rates likely will remain below 6%
- The rate of foreclosures will be stable
- Recirculation of existing homes will be strong
- New areas will be platted for residential development
- Unemployment rates should remain below 6% (Currently about 3.5%)
- Nonresidential developments continue to be built to meet employment demand and need (Sports Complex and other Retail in the plans)
- Fuel prices will remain between \$2.00 and \$4.00 for the foreseeable future
- Private, Parochial, and Open school enrollment choice remains stable

If more of these variables track toward being positive for the district – likely will exceed RSP likely projection – the converse can also occur – RSP likely projection is what the district should use for planning purposes.

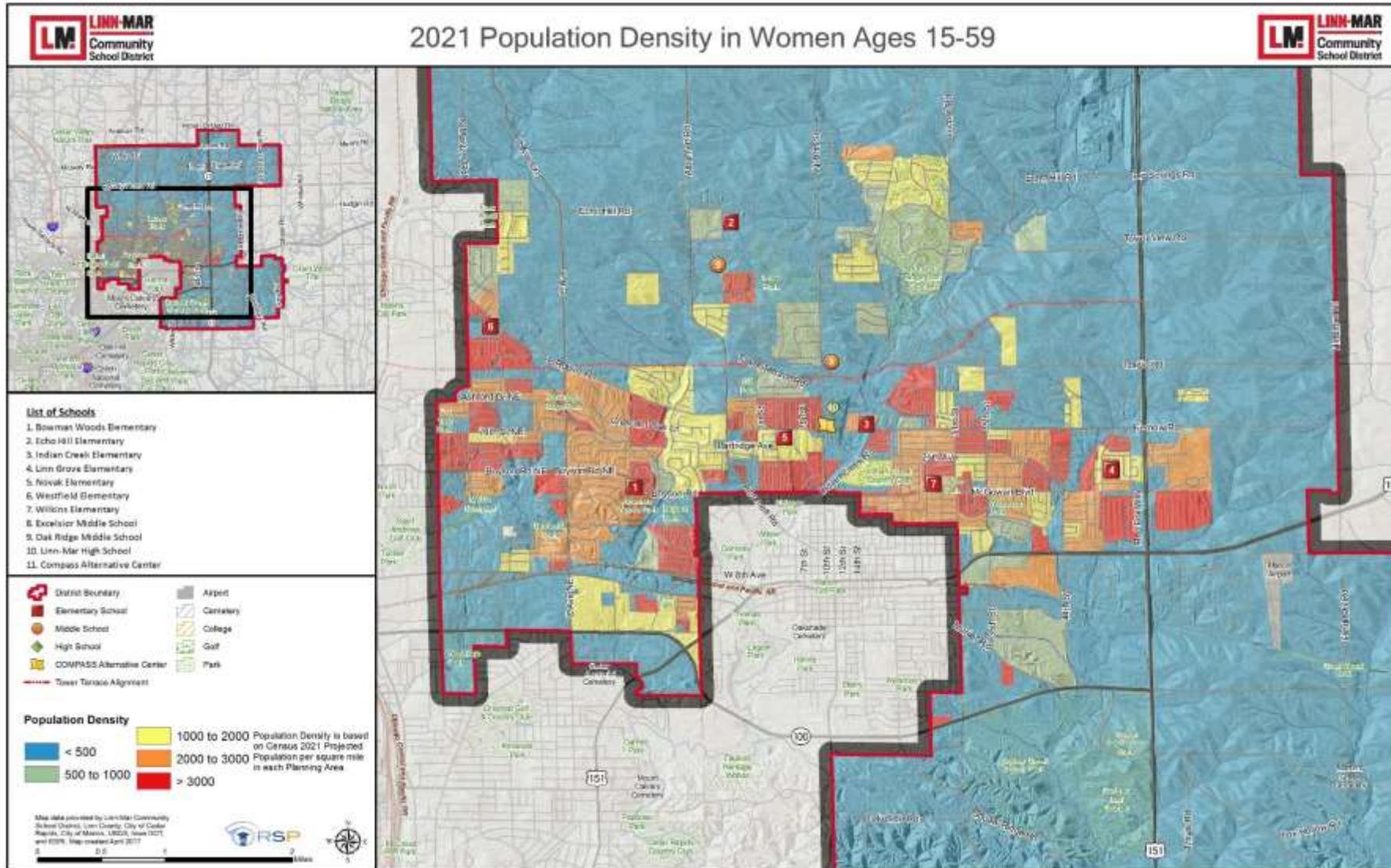
## Census Population Ages 0-4 in 2021

- Depicted by Census Block Group
- Density weighted by land area of each Block Group
- Red areas have greatest density, Blue have the least
- This data helps benchmark the projection model choices for future student enrollment



## Census Population Women 15-59 in 2021

- Depicted by Census Block Group with 2021 estimates
- Density weighted by land area of each Census Block Group
- Red areas have greatest density, Blue have the least
- This data helps benchmark the projection model choices for future student enrollment



# Past School Enrollment

## Enrollment By Grade

Year	K	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	Total	Change
2000/01	367	353	375	387	361	383	344	323	321	368	342	343	307	4,574	
2001/02	375	342	359	378	400	358	401	344	320	308	334	298	295	4,512	-62
2002/03	437	327	377	366	378	390	381	394	349	301	298	326	292	4,616	104
2003/04	404	430	351	400	371	397	415	376	407	346	309	306	328	4,840	224
2004/05	476	408	448	366	411	388	398	416	381	415	349	312	309	5,077	237
2005/06	521	394	418	444	356	415	391	403	415	393	421	353	343	5,267	190
2006/07	459	507	442	430	470	394	436	410	429	449	406	414	366	5,612	345
2007/08	542	450	513	456	431	488	408	448	414	440	444	421	436	5,891	279
2008/09	598	483	478	530	468	439	494	420	451	424	443	461	424	6,113	222
2009/10	554	546	508	482	543	468	461	508	426	440	430	453	491	6,310	197
2010/11	555	506	555	506	486	544	480	466	516	432	434	434	461	6,375	65
2011/12	544	525	508	565	512	498	552	478	485	513	426	434	454	6,494	119
2012/13	608	527	528	531	561	523	503	563	488	488	505	433	476	6,734	240
2013/14	535	557	555	526	541	564	530	499	566	507	488	516	477	6,861	127
2014/15	607	527	573	574	542	552	581	542	503	567	491	483	546	7,088	227
2015/16	578	575	533	578	582	554	570	585	545	509	566	491	491	7,157	69
2016/17	569	551	594	565	591	583	569	563	594	562	508	554	475	7,278	121

Source: Iowa Department of Education (2000/01 to 2015/16) and Linn-Mar Community School District (2016/17)

### **Pig in the Snake Effect** – Larger elementary school grades result in larger future middle school grades

- Largest class in 2016/17 – 2<sup>nd</sup> and 8<sup>th</sup> grade (594)
- Smallest class in 2016/17 – 12<sup>th</sup> grade (475)
- Graduating senior class likely similar to the next year incoming Kindergarten class

# Past School Enrollment Change

## Enrollment Grade Change

From	To	K	K 1st	1st 2nd	2nd 3rd	3rd 4th	4th 5th	5th 6th	6th 7th	7th 8th	8th 9th	9th 10th	10th 11th	11th 12th	Total Change
2000/01	2001/02	8	-25	6	3	13	-3	18	0	-3	-13	-34	-44	-48	-62
2001/02	2002/03	62	-48	35	7	0	-10	23	-7	5	-19	-10	-8	-6	104
2002/03	2003/04	-33	-7	24	23	5	19	25	-5	13	-3	8	8	2	224
2003/04	2004/05	72	4	18	15	11	17	1	1	5	8	3	3	3	237
2004/05	2005/06	45	-82	10	-4	-10	4	3	5	-1	12	6	4	31	190
2005/06	2006/07	-62	-14	48	12	26	38	21	19	26	34	13	-7	13	345
2006/07	2007/08	83	-9	6	14	1	18	14	12	4	11	-5	15	22	279
2007/08	2008/09	56	-59	28	17	12	8	6	12	3	10	3	17	3	222
2008/09	2009/10	-44	-52	25	4	13	0	22	14	6	-11	6	10	30	197
2009/10	2010/11	1	-48	9	-2	4	1	12	5	8	6	-6	4	8	65
2010/11	2011/12	-11	-30	2	10	6	12	8	-2	19	-3	-6	0	20	119
2011/12	2012/13	64	-17	3	23	-4	11	5	11	10	3	-8	7	42	240
2012/13	2013/14	-73	-51	28	-2	10	3	7	-4	3	19	0	11	44	127
2013/14	2014/15	72	-8	16	19	16	11	17	12	4	1	-16	-5	30	227
2014/15	2015/16	-29	-32	6	5	8	12	18	4	3	6	-1	0	8	69
2015/16	2016/17	-9	-27	19	32	13	1	15	-7	9	17	-1	-12	-16	121
3-Yr Avg		11.3	-22.3	13.7	18.7	12.3	8.0	16.7	3.0	5.3	8.0	-6.0	-5.7	7.3	139.0
3-Yr Wavg		-2.2	-25.5	14.2	20.8	11.8	6.3	16.3	-0.2	6.2	10.7	-3.5	-6.8	-0.3	121.3

Source: Iowa Department of Education (2000/01 to 2015/16) and Linn-Mar Community School District (2016/17)

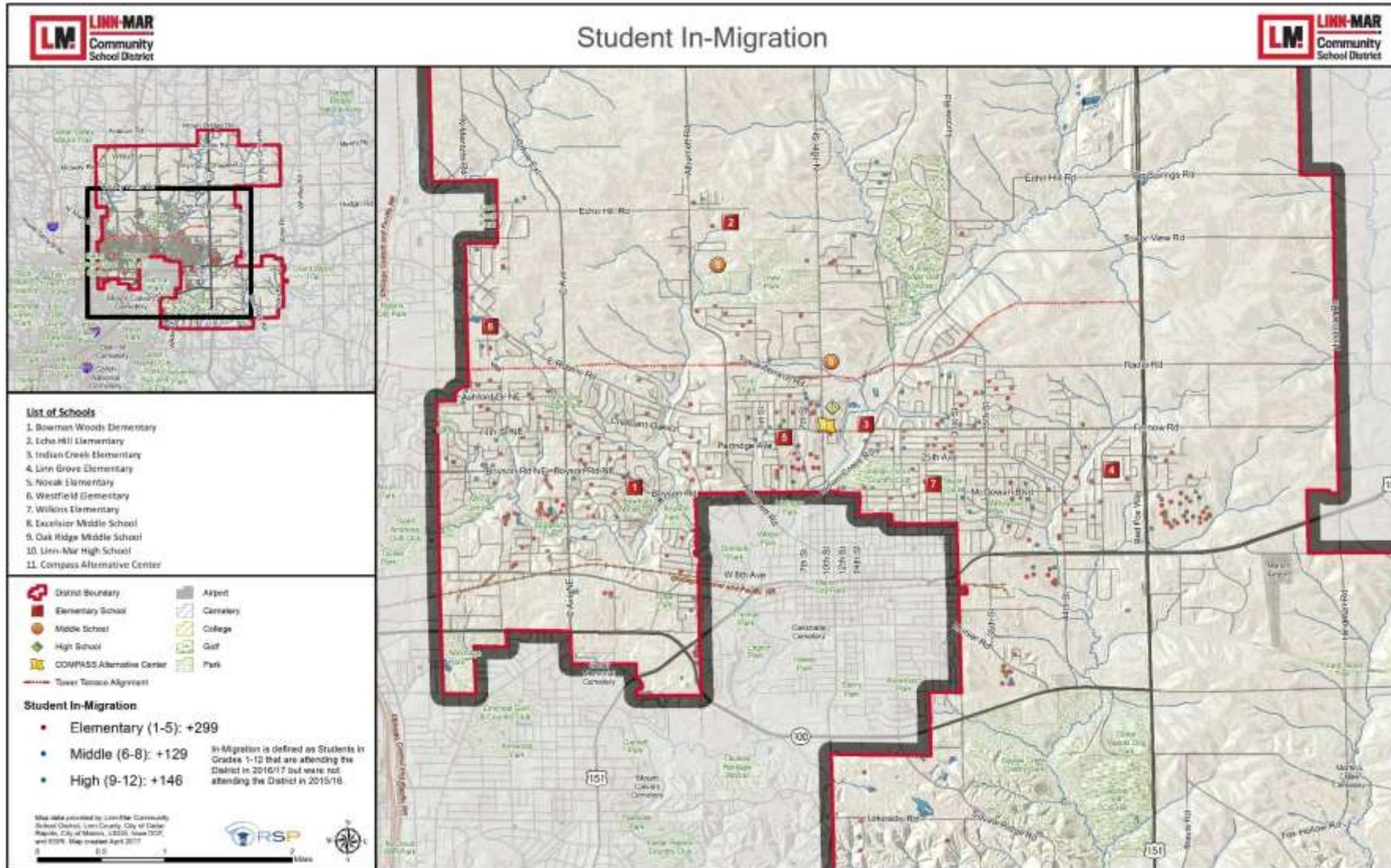
### Pig in the Snake Effect – Change varies by grade

- Largest average class increase – 2<sup>nd</sup> to 3<sup>rd</sup> grade (+18)
- Largest average class decrease – Kdg to 1<sup>st</sup> grade (-22)
- Propensity to have cohort increase in nearly all grades

## Student In-Migration

- 2016/17 students who are in 1<sup>st</sup> through 12<sup>th</sup> grade that were not attending the District in 2015/16 as Kindergarten through 11<sup>th</sup> grade

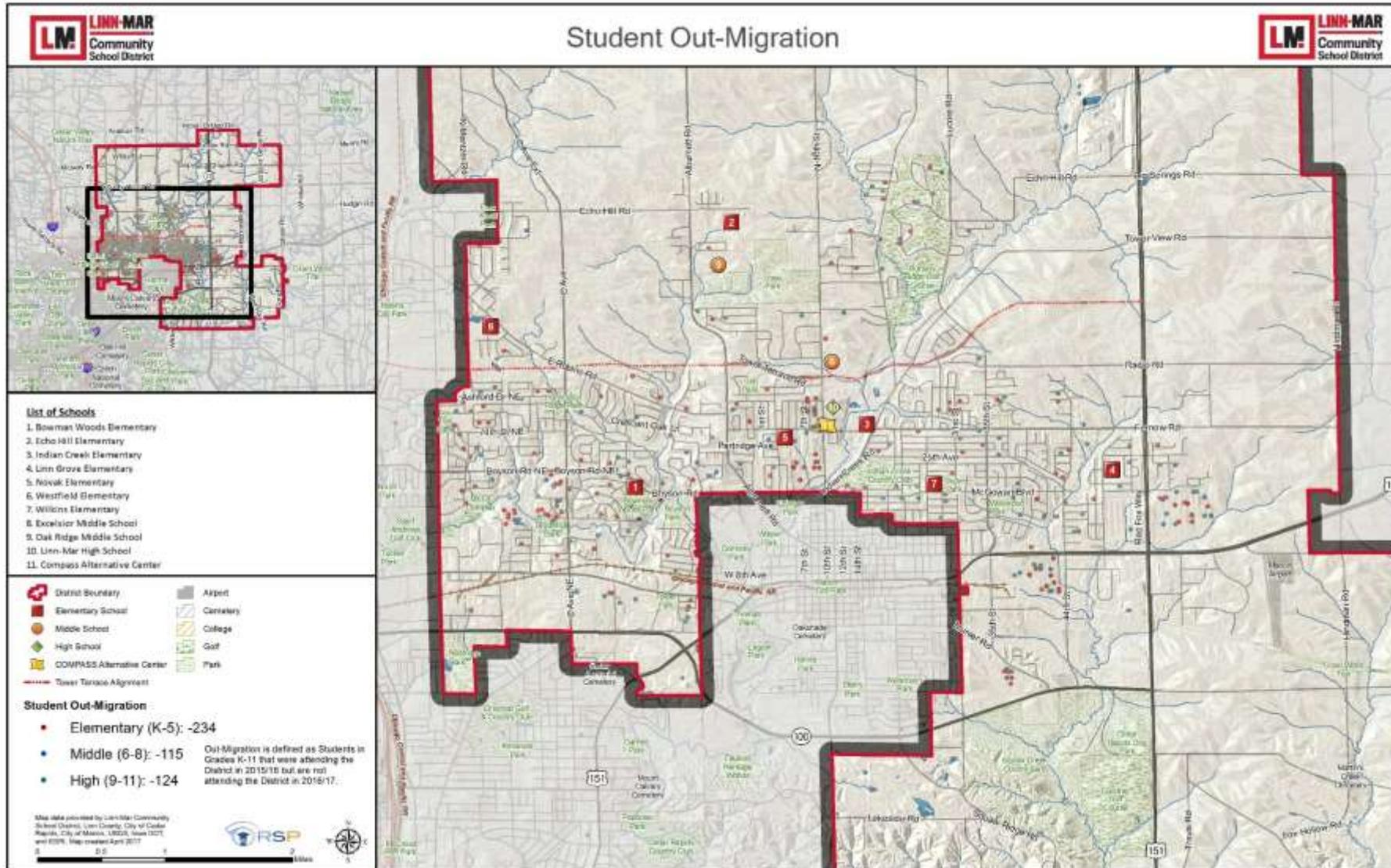
- Who is new to the District that was not attending in previous years?
  - **459** New students in **2012/13**
  - **574** New students in **2016/17**



# Student Out-Migration

- Students attending the District in 2015/16 who were in Kindergarten through 11<sup>th</sup> grade that did not attend in 2016/17 as 1<sup>st</sup> through 12<sup>th</sup> graders

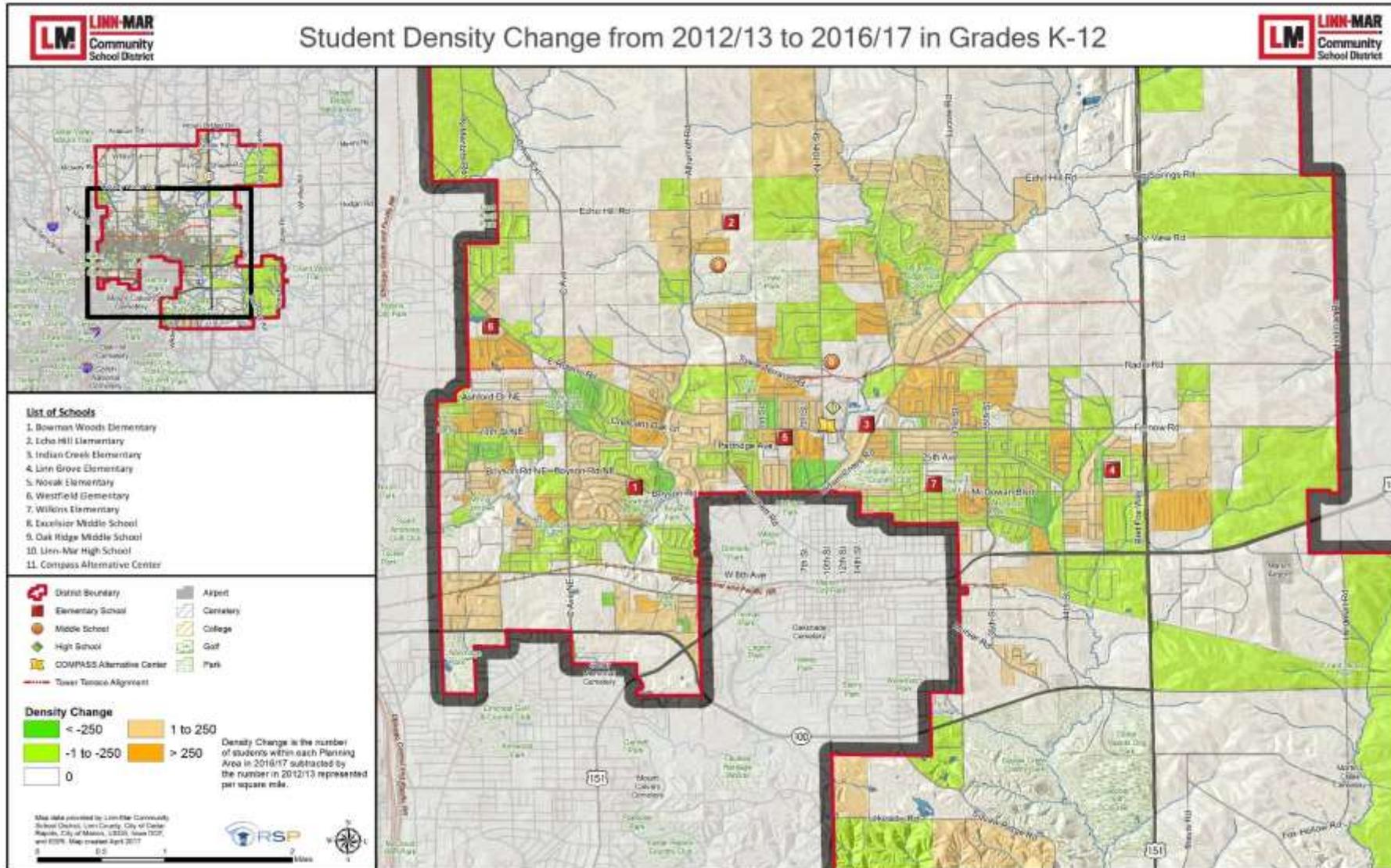
- Who was in the District that is not attending now?
  - 394** Students left the district in **2012/13**,  
**Total Migration +65**
  - 473** Students left the district in **2016/17**,  
**Total Migration +74**



# Student Count Change

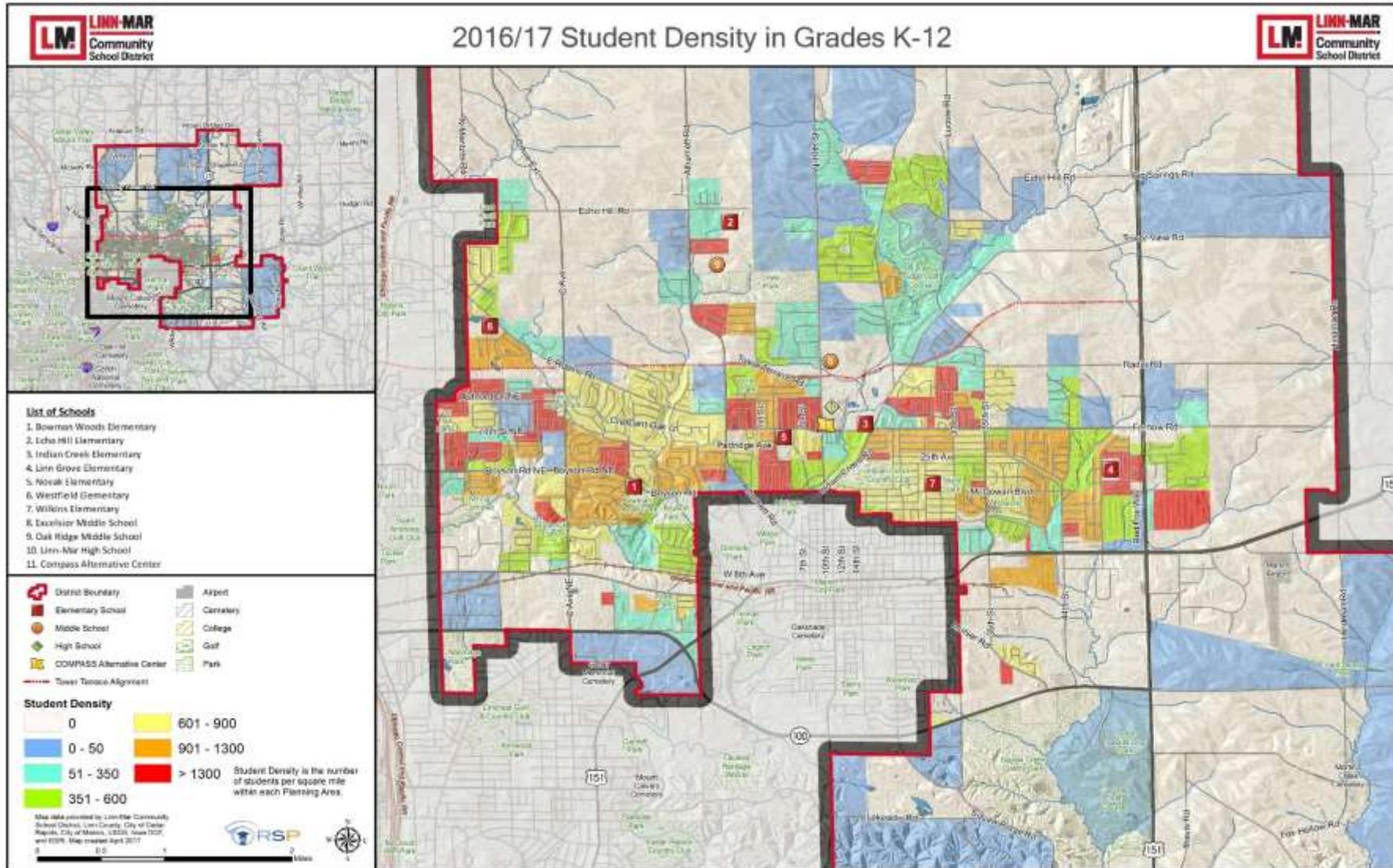
- Depicts student movement at each Planning Area from 2012/13 to 2016/17
- Orange areas experienced an increase since 2012/13
- Green areas experienced a decrease since 2012/13

- White areas had no net change of students between 2012/13 to 2016/17
- New developments have a greater propensity to have more students in future years.



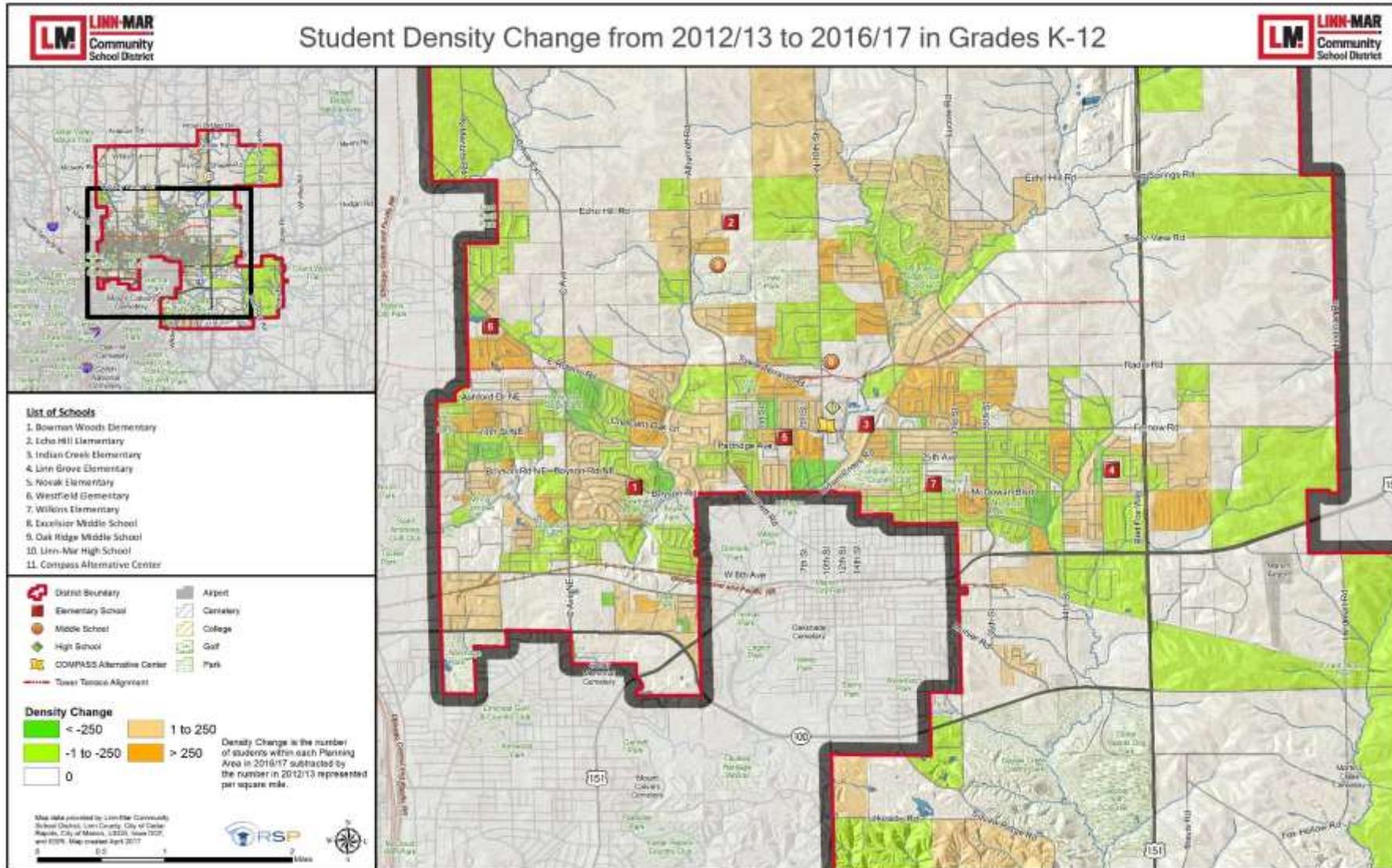
# Student Density 2016/17

- The number of students residing in each Planning Area, represented per square mile
- Normalizes by the size of the planning area
- Light pink is least dense, Red is most dense
- Map illustrates dynamic change
- Newer residential inventory likely to have the greatest student density



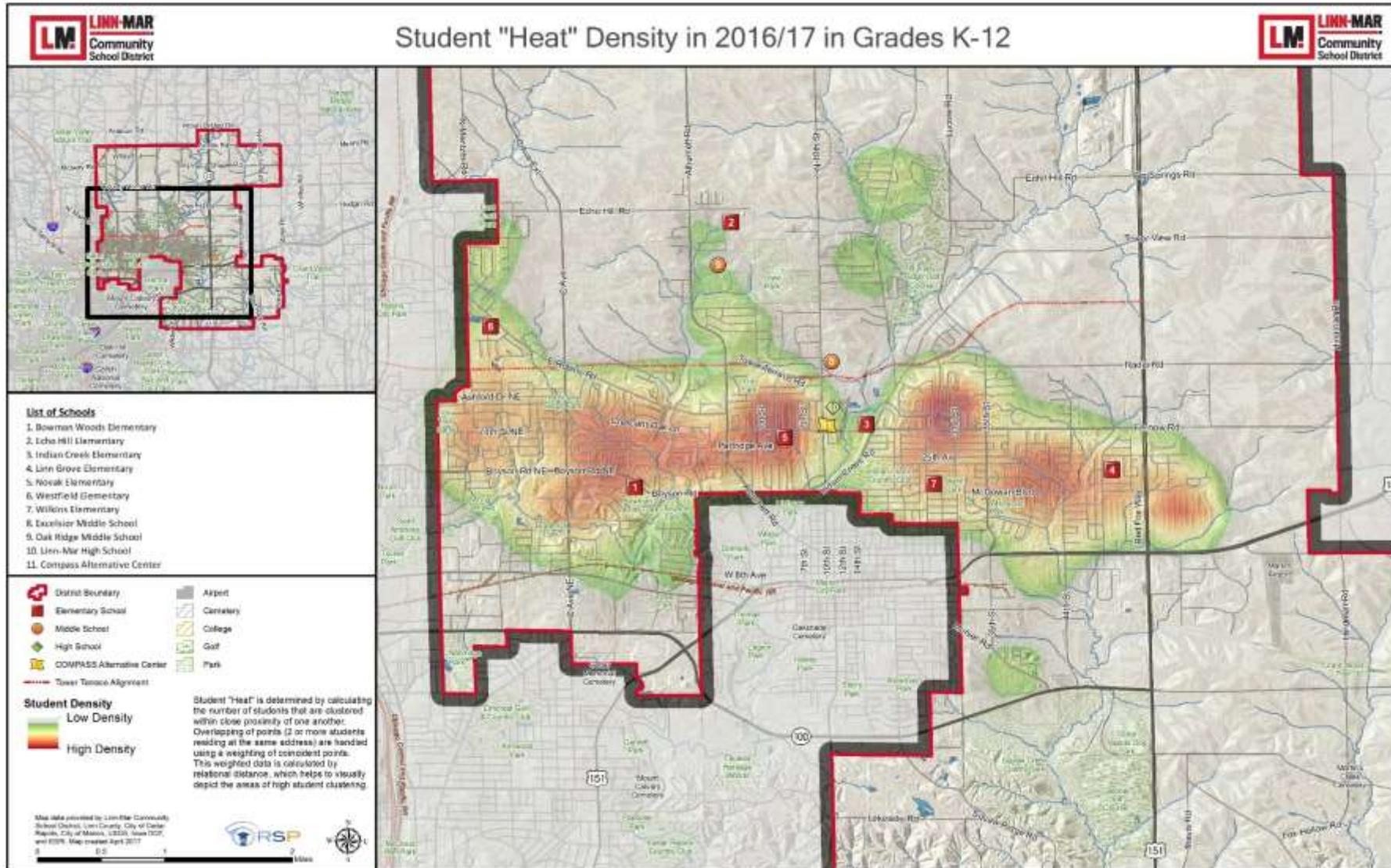
# Student Density Change

- Depicts student movement at each Planning Area from 2012/13 to 2016/17
- Enrollment change is weighted by land area of each Planning Area to show density
- Orange areas experienced an increase since 2012/13
- Green areas experienced a decrease since 2012/13
- White areas had no net change of students between 2012/13 and 2016/17
- Shows change in students relative to land area



# Student "Heat" Density

- Red areas depict highest, gray as lowest student density
- Overlapping points (2 or more students) are handled using a weighting of coincident points
- This type of analysis can help with understanding student population and geographic proximity to schools



# Part Two:

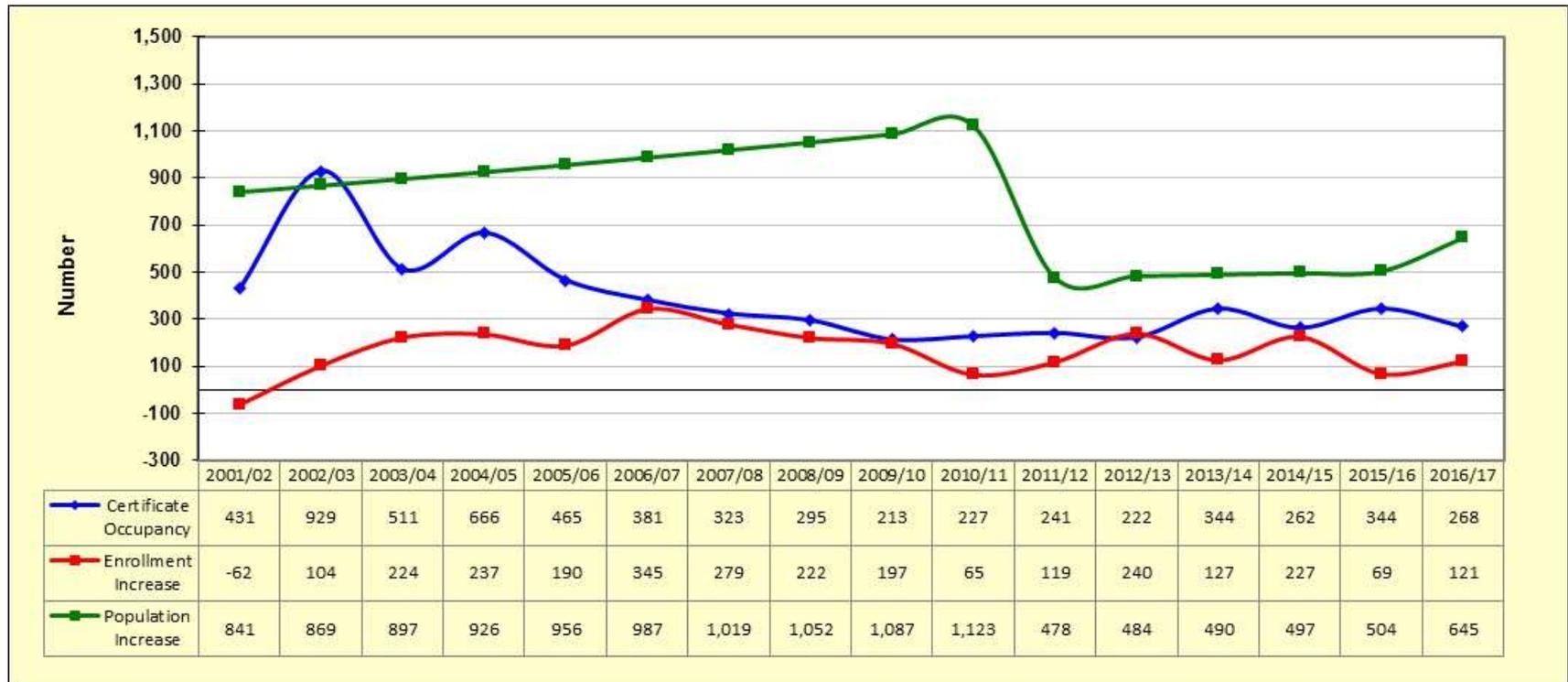
# Development

# Discussion

# What has or is Changing

- **Housing market changes** (New plats – millennials as first time buyers?)
- **Economic conditions** (Development happening in many areas)
- **Infrastructure enhancements** (Sewer, water, road infrastructure timing)
- **Future residential growth patterns** (Large amount within district)
- **Demographic trends** (Median age younger than US Average)
- **Enrollment trends** (Slow and steady)
- **Capacity of facilities** (Largely adequate but further study required)

# Population, Development, and Enrollment



Source: Linn County, Census Data, Linn-Mar Community Schools, and RSP SFM & Demographic Models

## Graphic Explanation

- Census data indicates the area has an increasing population of 500 or more persons
- Student Enrollment growth varies each year seems to increase the year after a surge of permits or decrease when permits drop
- Building activity has been fairly stable between 250 and 350 units a year

## What Does This Mean

- The new households moving into the district similar to past yield rates for children to attend school
- With development more likely to be similar to what has been built the last five years should have similar outcome
- Older areas of the community are in the subdivision life cycle to potentially have more children than in the past (housing impact)

# Enrollment and Yield Rate

Enrollment Change and Yield Rate of Students

School Year	K to 5 Enrollment	6 to 8 Enrollment	9 to 12 Enrollment	K to 12 Enrollment	Total Units	K to 5 % Change	K to 5 Yield Rate	6 to 8 % Change	6 to 8 Yield Rate	9 to 12 % Change	9 to 12 Yield Rate	K to 12 % Change	K to 12 Yield Rate
2000/01	2,226	988	1,360	4,574	10,124		22.0		9.8		13.4		45.2
2001/02	2,212	1,065	1,235	4,512	10,555	-0.6%	21.0	7.8%	10.1	-9.2%	11.7	-1.4%	42.7
2002/03	2,275	1,124	1,217	4,616	11,484	2.8%	19.8	5.5%	9.8	-1.5%	10.6	2.3%	40.2
2003/04	2,353	1,198	1,289	4,840	11,995	3.4%	19.6	6.6%	10.0	5.9%	10.7	4.9%	40.4
2004/05	2,497	1,195	1,385	5,077	12,661	6.1%	19.7	-0.3%	9.4	7.4%	10.9	4.9%	40.1
2005/06	2,548	1,209	1,510	5,267	13,126	2.0%	19.4	1.2%	9.2	9.0%	11.5	3.7%	40.1
2006/07	2,702	1,275	1,635	5,612	13,507	6.0%	20.0	5.5%	9.4	8.3%	12.1	6.6%	41.5
2007/08	2,880	1,270	1,741	5,891	13,830	6.6%	20.8	-0.4%	9.2	6.5%	12.6	5.0%	42.6
2008/09	2,996	1,365	1,752	6,113	14,125	4.0%	21.2	7.5%	9.7	0.6%	12.4	3.8%	43.3
2009/10	3,101	1,395	1,814	6,310	14,338	3.5%	21.6	2.2%	9.7	3.5%	12.7	3.2%	44.0
2010/11	3,152	1,462	1,761	6,375	14,565	1.6%	21.6	4.8%	10.0	-2.9%	12.1	1.0%	43.8
2011/12	3,152	1,515	1,827	6,494	14,806	0.0%	21.3	3.6%	10.2	3.7%	12.3	1.9%	43.9
2012/13	3,278	1,554	1,902	6,734	15,028	4.0%	21.8	2.6%	10.3	4.1%	12.7	3.7%	44.8
2013/14	3,278	1,595	1,988	6,861	15,372	0.0%	21.3	2.6%	10.4	4.5%	12.9	1.9%	44.6
2014/15	3,375	1,626	2,087	7,088	15,634	3.0%	21.6	1.9%	10.4	5.0%	13.3	3.3%	45.3
2015/16	3,400	1,700	2,057	7,157	15,978	0.7%	21.3	4.6%	10.6	-1.4%	12.9	1.0%	44.8
2016/17	3,453	1,726	2,099	7,278	16,246	1.6%	21.3	1.5%	10.6	2.0%	12.9	1.7%	44.8

Source: Linn County and Linn-Mar Community School District

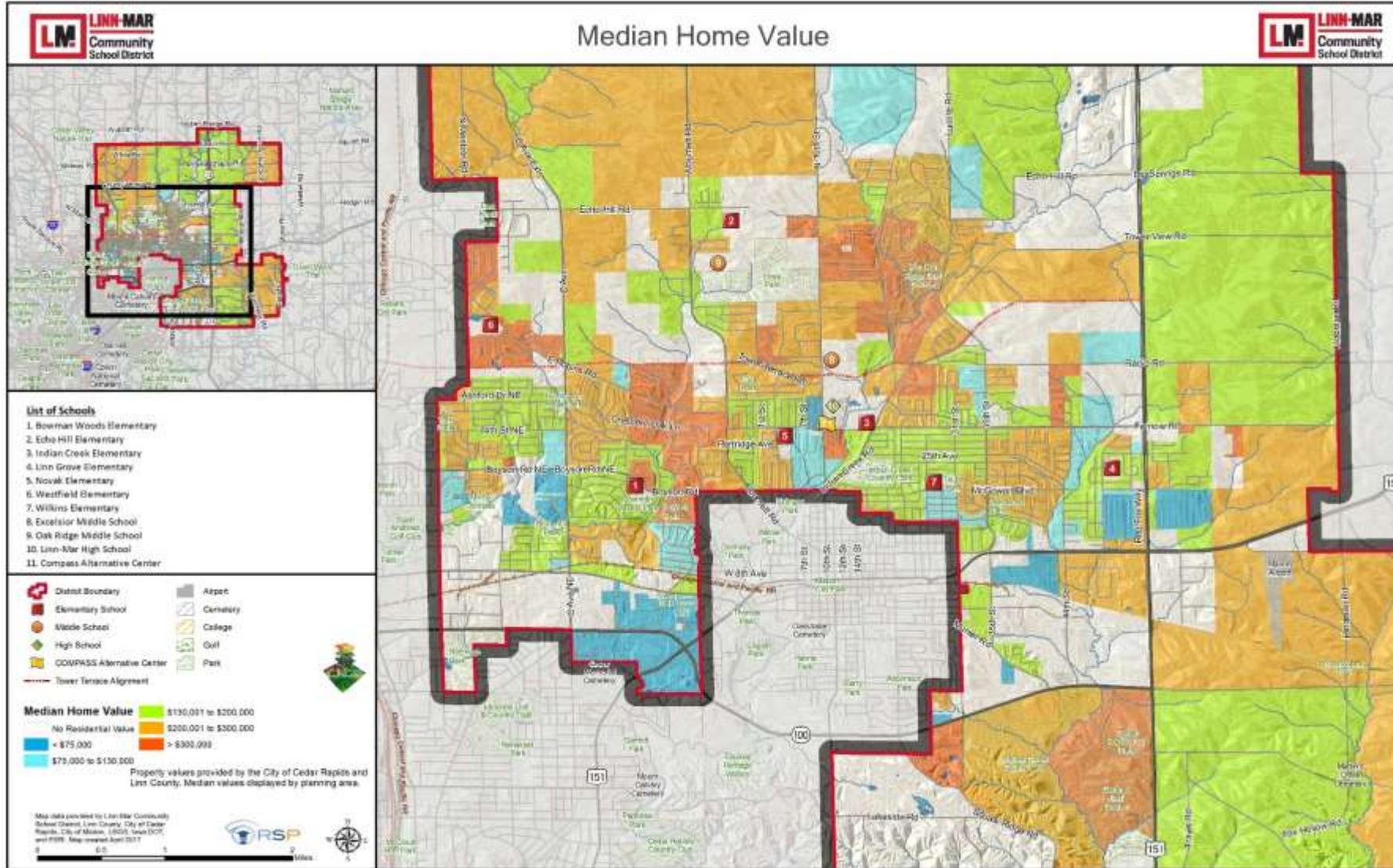
Note: Yield rate is number of students per 100 units

## Graphic Explanation

- Since 2000, the number of units in the district increased by over 6,000 (>60%)
- In 2000/01 for every 100 units the district had about 45 K-12 students, this comparison slightly decreased from that in 2016/17
- Overall the district yield rate is lower than it was in 2000/01, this is the influence of changing demographics
- Elementary, High School and overall District yield rates are slightly smaller than 2000/01
- Middle School higher than 2000/01
- Adding more newer housing inventory typically can decrease the overall yield rate – type of housing must be monitored

# Median Home Value

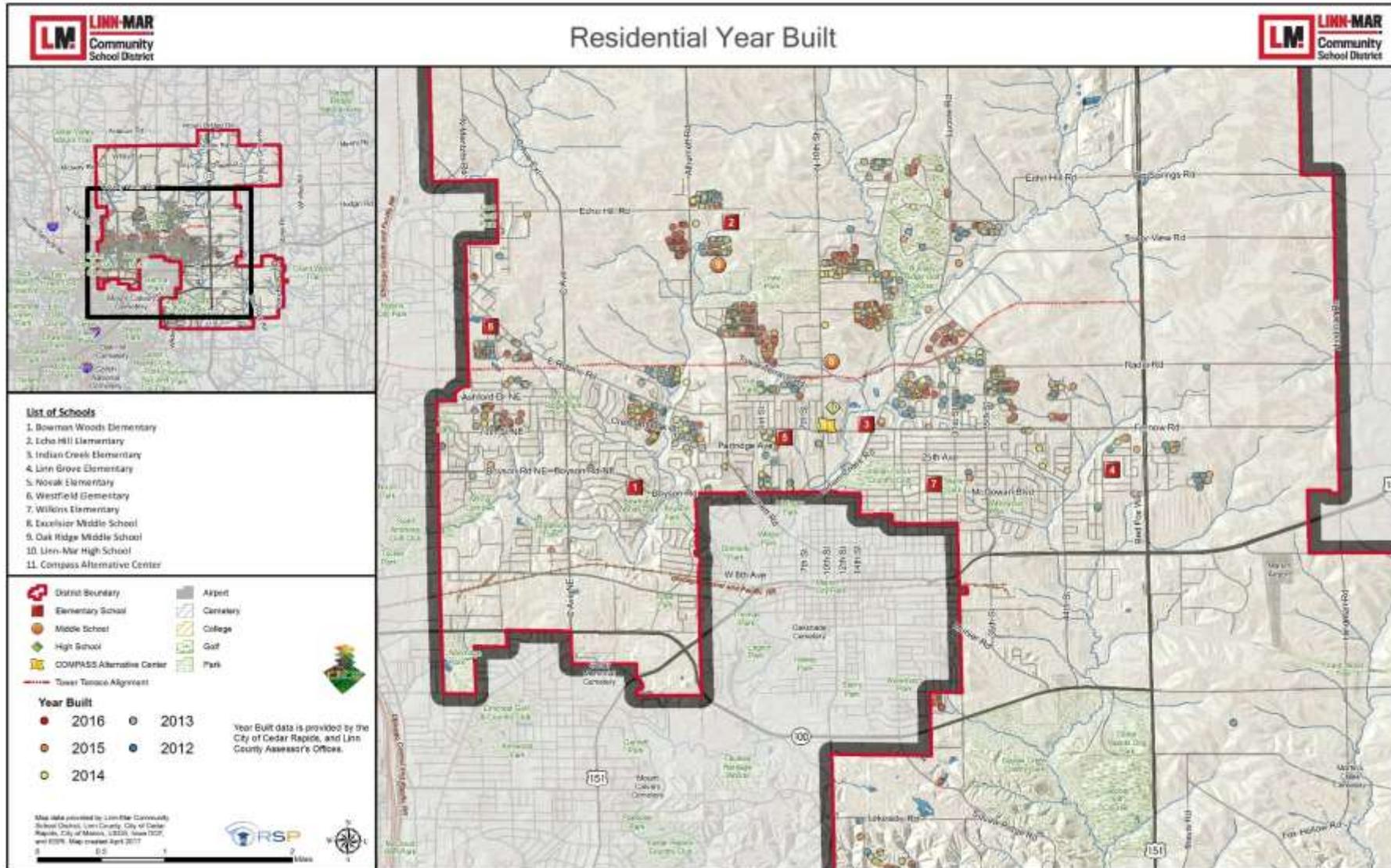
- Based on assessed Home Value as provided and maintained by the Linn County Assessor's Office
- Depicted by Median Value in each Planning Area
- Home values likely correlated to socio-economic status
- Areas shaded in orange and red have the greatest Median Home Value
- Areas shaded in blue represent the greatest affordability



# Residential Year Built

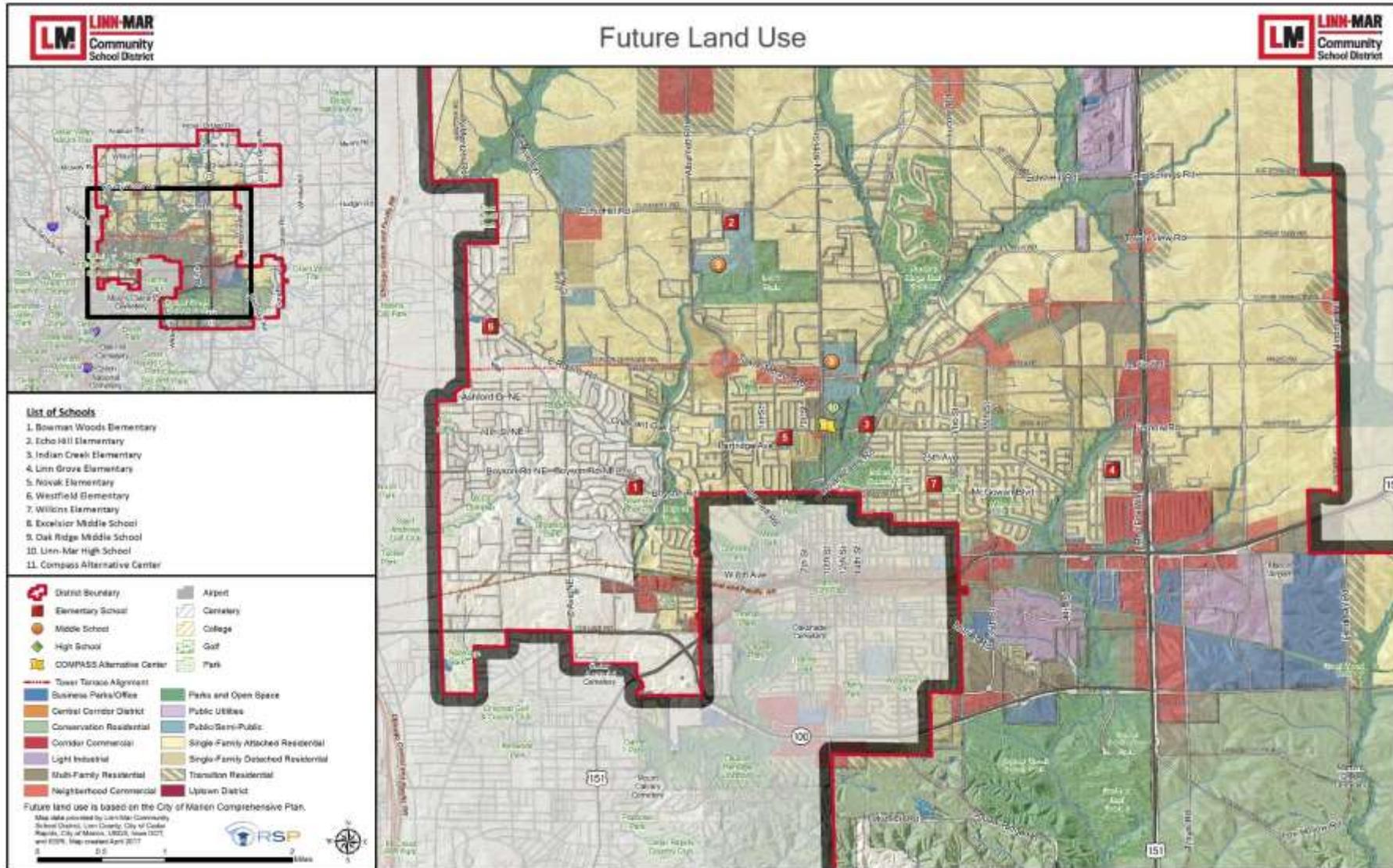
- Where has the growth been?
- Will this impact enrollment?
- Will the development continue as initially planned?

- Colors of dots represent a specific year according to Linn County Assessor



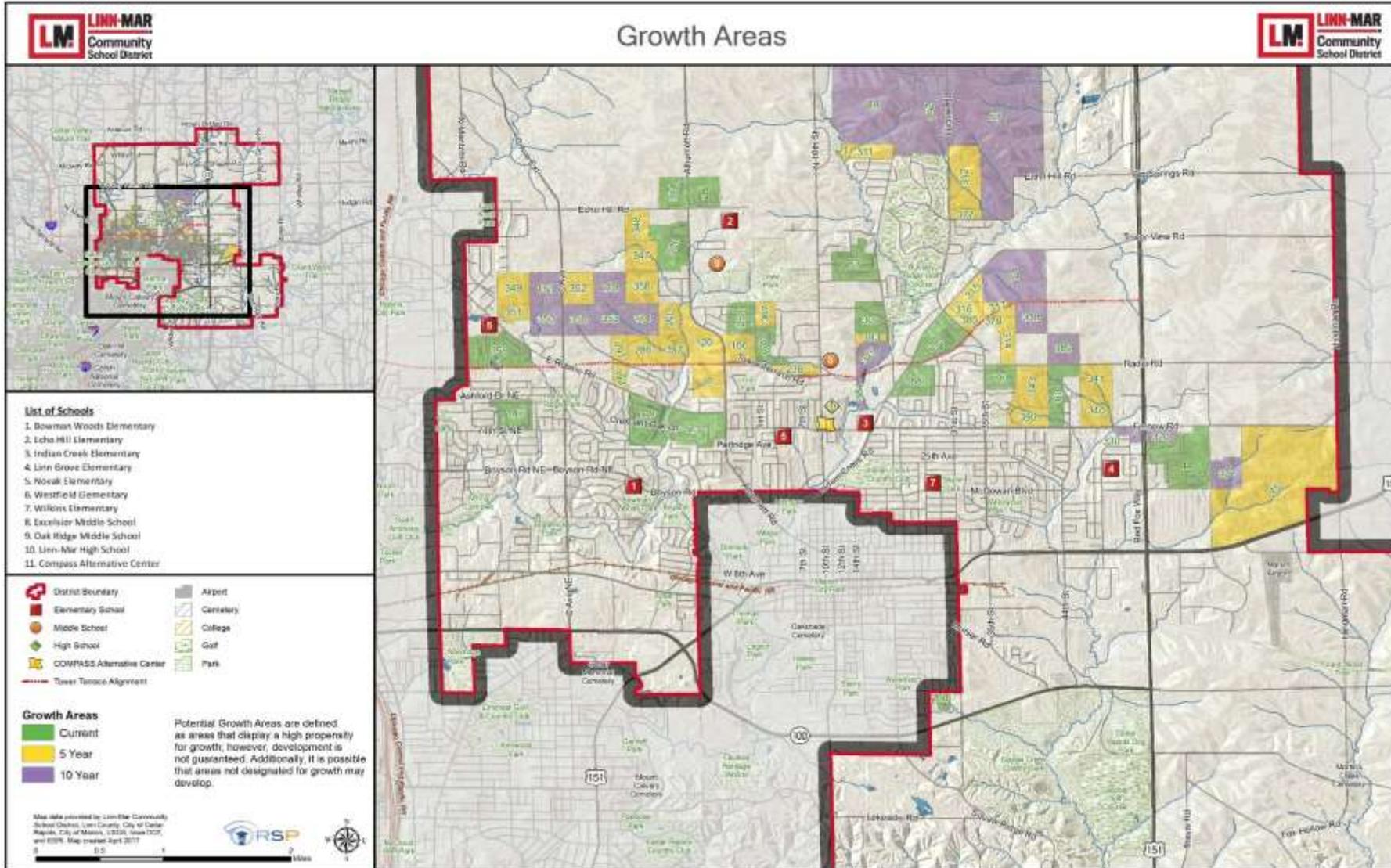
## Future Land Use

- Identifies possible areas that could develop
- Is development changing – will it impact enrollment and use of facilities?
- Will residential development continue to build out into the rural/agricultural areas of the District?
- Yellow and Orange areas represent residential



# Current & Potential Growth Areas

- Where will the growth be?
- Identifies where development activity is happening (green)
- Identifies possible areas that could develop (yellow and orange)
- Annexation will be needed for other areas to emerge
- The market and property owner desire to build guides the timing of development
- Other properties not shown might develop while some shown might not develop



# Development Conclusions

- There are abundant residential development opportunities available within the district boundary as infrastructure improvements allow
- Housing stock median year built is 1974, past decade has seen a 11.8% growth in residential building permits
- Tower Terrace Road expansion and connection to a future I-380 Hwy interchange will influence development in the community
- Current residential development is concentrated largely in the west portion of the Linn-Mar District, largely along Alburnett Rd
- Future residential development activity outlook is promising – mostly concentrated just north of Echo Hill Rd
- Timing of new development will determine the speed of future enrollment increase

# Part Three:

Enrollment  
Projections  
Discussion

# Projection Accuracy – Four Years Later

## Elementary

- Projected: 3,471
- Actual: 3,453
- Accuracy: 99.5%

## Middle School

- Projected: 1,743
- Actual: 1,726
- Accuracy: 99.0%



## High School

- Projected: 2,105
- Actual: 2,099
- Accuracy: 99.7%

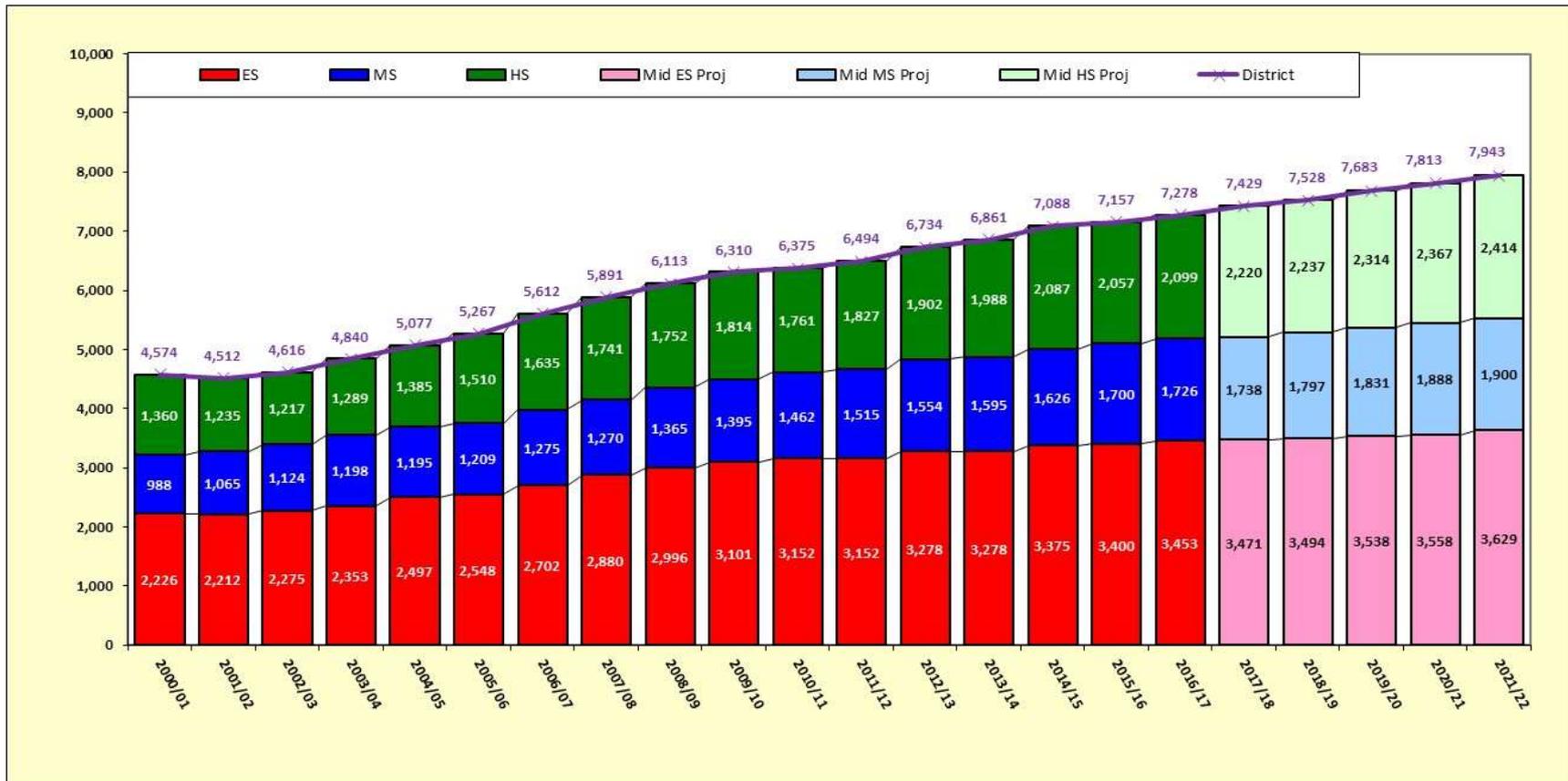
## District

- Projected: 7,319
- Actual: 7,278
- Accuracy: 99.4%

## Notes:

- This accuracy is the 4<sup>th</sup> year of the 2012/13 RSP projections
- Demographic shifts with millennials impacting future enrollment (Jobs, Jobs, Jobs)
- Many areas of the community having significant demographic shifts influencing changes in enrollment (Type of households not generating similar yield rates of students)
- A good portion of analysis spent on what future kindergarten grades will be

# Past, Current, & Future Enrollment



Source: Linn-Mar Community Schools and RSP SFM & Demographic Models

- District increases by over 600 students (9.1%) (1.3% to 2.1% a year)
- Elementary increases by nearly 200 students (+5.1%) (0.2% to 2.0% a year)
- Middle School increases by almost 200 students (+10.1%) (0.5% to 3.5% a year)
- High School increases by over 300 students (+15.0%) (0.5% to 6.0% a year)

# Elementary Enrollment Projections

School	School Capacity	Student Location	Past School Enrollment	Projections Based on Residence				
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Bowman Woods Elementary K to 5th	500	Reside/Attend	453	464	449	437	428	431
		Reside	482					
		Attend	487					
Echo Hill Elementary K to 5th	600	Reside/Attend	566	465	462	487	500	531
		Reside	602					
		Attend	606					
Indian Creek Elementary K to 5th	500	Reside/Attend	493	585	600	599	607	647
		Reside	569					
		Attend	530					
Linn Grove Elementary K to 5th <i>Prek Not shown in enrollment</i>	600	Reside/Attend	453	481	501	510	523	534
		Reside	485					
		Attend	516					
Novak Elementary K to 5th	600	Reside/Attend	372	429	433	450	450	455
		Reside	417					
		Attend	444					
Westfield Elementary K to 5th <i>Prek Not shown in enrollment</i>	600	Reside/Attend	404	577	576	583	585	575
		Reside	427					
		Attend	425					
Wilkins Elementary K to 5th	500	Reside/Attend	415	470	473	472	465	456
		Reside	471					
		Attend	445					
ELEMENTARY TOTAL K to 5th	3,900	Reside Attend	3,453 3,453	3,471	3,494	3,538	3,558	3,629

Source: RSP & Associates, LLC - May 2017

 Over School Capacity

Note 1: Student Projections are based on the residence of the student.

Note 2: The Enrollment Model is based on a Head count of students by Planning Area at each school

Note 3: Transfers between schools are not factored into the Projections

Note 4: The Enrollment Model assumes ES(K-5) MS(6-8) and HS (9-12)

Note 5: Each planning area is assigned the 2017/18 Elementary and Middle School attendance area

Note 6: School capacity provided by the District

Note 7: Reside is based on the student home address

Note 8: Attend is based on which facility the student attends

Note 9: Reside/Attend are the students who reside in the attendance area that they have chosen to attend

**The Elementary Attendance Area Change for 2017/18 is shown in the projections**

# Secondary Enrollment Projections

School	School Capacity	Student Location	Past School Enrollment	Projections Based on Residence				
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Excelsior Middle School 6th and 8th	1,100	Reside/Attend	944	917	971	1,013	1,058	1,082
		Reside	978					
		Attend	972					
Oak Ridge Middle School 6th and 8th	750	Reside/Attend	720	821	826	818	830	818
		Reside	748					
		Attend	754					
Linn Mar High School 9th to 12th	2,400	Reside	2,099	2,220	2,237	2,314	2,367	2,414
		Attend	2,099					
ELEMENTARY TOTAL K to 5th	3,900	Reside	3,453	3,471	3,494	3,538	3,558	3,629
		Attend	3,453					
MIDDLE TOTAL 6th to 8th	1,850	Reside	1,726	1,738	1,797	1,831	1,888	1,900
		Attend	1,726					
HIGH TOTAL 9th to 12th	2,400	Reside	2,099	2,220	2,237	2,314	2,367	2,414
		Attend	2,099					
DISTRICT TOTALS K to 12th	8,150	Reside	7,278	7,429	7,528	7,683	7,813	7,943
		Attend	7,278					

Source: RSP & Associates, LLC - May 2017

 Over School Capacity

Note 1: Student Projections are based on the residence of the student.

Note 2: The Enrollment Model is based on a Head count of students by Planning Area at each school

Note 3: Transfers between schools are not factored into the Projections

Note 4: The Enrollment Model assumes ES(K-5) MS(6-8) and HS (9-12)

Note 5: Each planning area is assigned the 2017/18 Elementary and Middle School attendance area

Note 6: School capacity provided by the District

Note 7: Reside is based on the student home address

Note 8: Attend is based on which facility the student attends

Note 9: Reside/Attend are the students who reside in the attendance area that they have chosen to attend

# Part Four:

## Next Steps

# Key Considerations

## The following items will assist in ensuring the district is able to advance its educational goals:

- Study the impact of future educational programming that will be integrated into the schools and its relation to capacity
- Specialized program locations may influence how a neighborhood changes or where that program could be located
- Type of residential development and how affordable it is will determine likely location and number of students
- Annually review enrollment projections
- The non resident student enrollment pressures will be a challenge for the district
- District administration and the School Board further study the enrollment, demographic, and development information
- Administration continues to examine utilization opportunities to improve the student education experiences as a restructure plan is implemented
- Continue to make decisions and communicate that information to the community so they can understand how educational opportunities will support World Class Education

